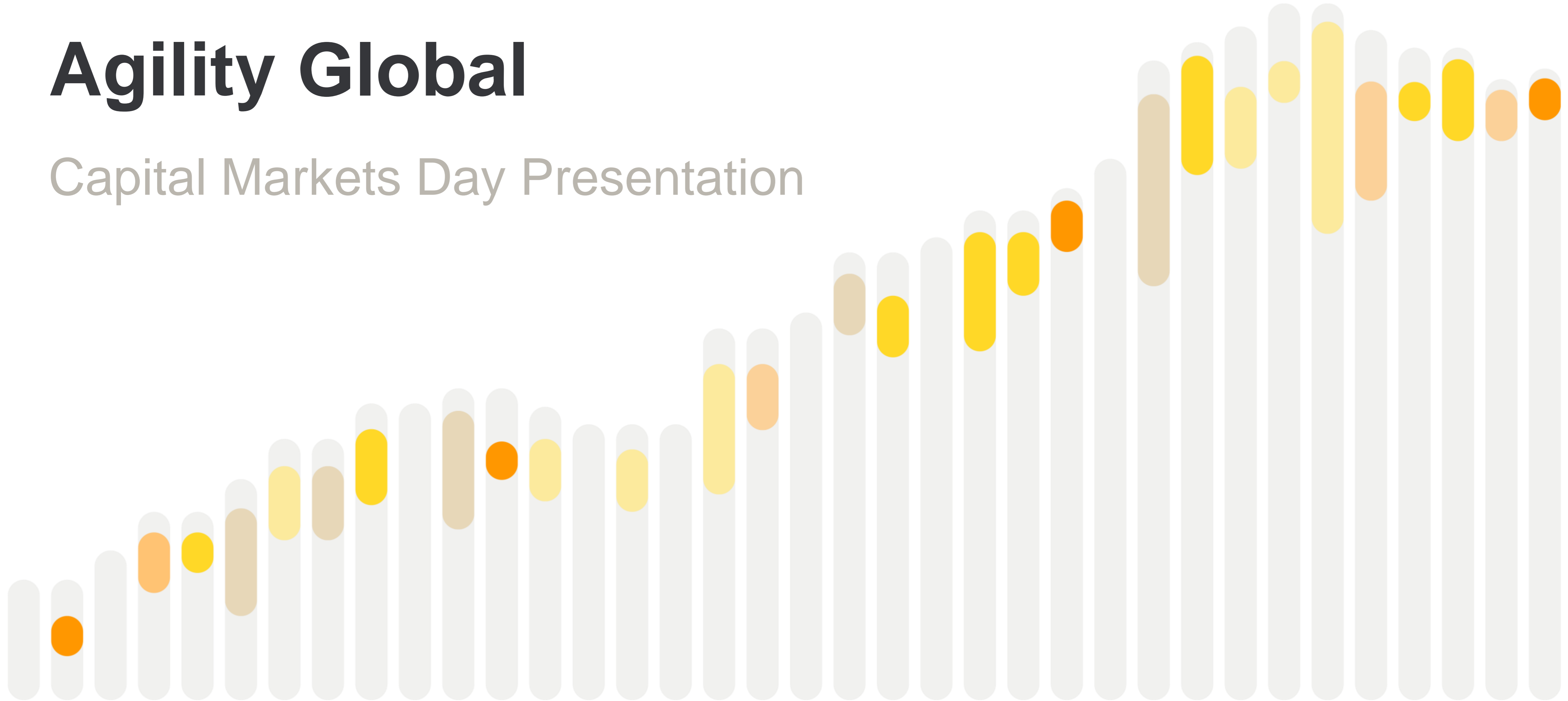


April 2024



Agility Global

Capital Markets Day Presentation



Agenda



1.

Background

2.

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3.

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Businesses

4.

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Summary

Background



Agility Global



Emerges from three decades of growth and transformation

1997-2002



Roots as a local warehousing leader

Building a base to grow internationally

Built high quality warehousing infrastructure at scale in the region

2003-2010



Growing into a global logistics player

Expanding the global logistics footprint

- Over 40 acquisitions globally to build Global Integrated Logistics (GIL)
- Expanded Agility Logistics Parks in the region
- In 2003, acquired Tristar, fuel logistics; set up National Aviation Services (NAS)

2011-2021



Resilient portfolio and value creation across diversified lines of business

- **Global network**
- GIL: top 20 freight forwarder in 100 countries, and subsequent sale to DSV in August 2021 for shares valued at \$ 4.2 B
- NAS expands into Africa
- Tristar acquires Eships
- Agility Logistics Parks is one of largest private industrial real estate operators in MENA

Minority Investments

20% stake

20% stake

2022-2023



Fueling future growth

Acquisitions to fuel growth

- Tristar acquired 51% of HG Storage
- Acquired Menzies & combined with NAS to become largest aviation services company in the world
- Agility Logistics Parks further grows and solidifies its Saudi Arabia platform
- Proactive management of the balance sheet with the funded equity collar

Minority Investments

One of largest shareholders in world's #3 freight forwarder

9% stake

2024



Crystalizing value of Agility Global

- **Expected listing of Agility Global on ADX**



Owned & Operated Businesses

- Menzies
- Tristar
- Logistics parks
- Others

Investments

- DSV
- Reem Mall
- NREC
- GWC
- Others

ADX listing crystallizes value for shareholders of Agility Global and allows company to access additional capital markets

Shareholder Structure

- 49% of Agility Global is distributed to shareholders of Agility Public Warehousing Company as of record date of April 18
- Agility remains the controlling shareholder (51%) in Agility Global after distribution

Agility Global

- A multi-business operator and long-term investor in global and regional businesses
- Agility Global PLC is an Abu Dhabi Global Market (ADGM) company, expected to list on ADX by May 2, 2024

Agility Public Warehousing Company KSCP

Listed on KSE & DFM

51%

Agility Global PLC

Pursuing a Listing on ADX

About Agility Global



Agility Global overview



Business Profile

Multi-business owner and operator and long-term investor with valuable international assets, targeting high growth and returns through active portfolio management

Agility Global manages a portfolio of:

Owned & Operated Businesses

- Aviation services (Menzies)
- Fuel Logistics (Tristar)
- Logistics Parks (ALP)
- Others & Holdings



Investments

- Minority stakes in established businesses and technology ventures



Group Governance and Management Principles



- Decentralized structure, allowing Group businesses to be operated by their experienced management teams, within the Group's structural governance framework
- Corporate Center assists Group businesses by providing capital and frameworks in formulating strategies, including organic and inorganic growth
- Active management of its portfolio of businesses and allocation of capital aimed at creating significant shareholder value

3.9 B USD

Revenue

0.6 B USD

EBITDA

50 K

Employees

70

Countries

Listing Highlights



Listing: **ADX**

Ticker symbol: **AGILITY**

ISIN: **AEE01376A248**

Market Indicators

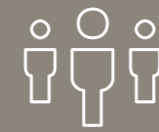
- Total shares outstanding: 10.4 B
- Agility Global listed on ADX in 2024
- Agility Global will be pursuing inclusion in main indices

Major Shareholders

Over 5%*

Agility	51.00%
NREC	10.95%
PIFFS	8.06%

Who We Are



- A **multi-business owner/operator and investor** across multiple sectors and geographies
- **Businesses with global** and regional footprints and **leading** market positions in their respective sectors
- Experienced and entrepreneurial **leadership team** with a strong **track record** of value creation
- **Committed to ESG**



Our Approach



- Focus on **established** and **growing sectors**, supported by macro trends, and solid cash-generation profiles
- **Medium- to long-term** approach on **driving shareholder returns**, with clear plans for each business, built on a mix of organic and inorganic growth; performance improvements.



Management Principles



- **Independent businesses** (own brands, IT, identity etc.) with **strong management incentivized** with value creation
- **Corporate Center** architects the group strategy, aligns on value creation plans, manages finance, allocates capital, makes key appointments, and ensures certain standards (finance, cybersecurity, ESG etc.)
- **Robust governance** framework



Our portfolio

Our owned businesses and investments are leaders in their sectors



Owned and Operated Businesses

Aviation Services	Fuel Logistics	Logistics Parks	Other Businesses
<p>Top three global aviation services company No.1 by countries of operation</p>	<p>Global leader in fuel & chemicals storage, shipping and logistics No. 1 fuel supplier to the UN</p>	<p>Leading developer of warehouse parks and light industrial facilities 1st EDGE Advanced warehouses in MENA & West Africa</p>	<p>Home Away From Home</p> <p>SHIPA</p>
2.2 B 2023 Revenue	1.1 B 2023 Revenue	46 M 2023 Revenue	0.6 B 2023 Revenue
265 Airports	29 Countries	680 K Sqm Warehousing	Portfolio of operational businesses with focus on the broader logistics, ecommerce, real estate, technology and services space
45,000 staff; global presence	2,400 Staff; global presence	100 Staff GCC, Africa, India,	
500+ customers	200+ customers	50+ customers	

84% of total revenues in FY 2023

Investments

Strategic	Ventures
<ul style="list-style-type: none"> Global leader in air & ocean freight forwarding, contract logistics and road freight Listed on the Copenhagen stock exchange Top 3 freight forwarder globally 	<ul style="list-style-type: none"> Reem mega mall project in Abu Dhabi
<ul style="list-style-type: none"> Other strategic investments in commercial and industrial real estate across the GCC 	<ul style="list-style-type: none"> Portfolio of venture capital minority investments Leading-edge startups focused on technologies that contribute to digital supply chain, climate action, communities and SME empowerment
<p>Global presence (HQ: Denmark)</p> <p>9% ownership</p> <p>One of the largest shareholders</p>	

32% of total assets in FY 2023

An experienced and entrepreneurial management team



Tarek Sultan
Chairman

- Joined Agility Public Warehousing Company in 1997, spearheaded global growth as CEO
- Member of the Board of Directors of DSV since 2021
- Board Member of the National Real Estate Company
- Member of the WEF's International Business Council
- Member of the World Trade Organization's Business Advisory Group



Henadi Al-Saleh
CEO & Board Member

- Chairperson of Agility Public Warehousing Company since 2014, safeguarding investor interests and leading digital transformation and Ventures; Board member since 2010
- Joined Agility in 2007; overseeing corporate governance, investor relations, financial planning, digital transformation, ventures
- Global Board of Advisors of Council Foreign Relations, USA
- Board Member of Gulf Warehousing Company in Qatar



Ehab Aziz
CFO

- Joined Agility Public Warehousing Company in 1999; played critical role in Agility's global expansion and diversification strategy, as well as in the governance of portfolio companies as CFO
- Led operational and financial strategy, assessment of organic and acquisition expansion opportunities, business performance reviews, capital allocation, treasury, tax and accounting of Agility group
- Board member of Menzies and Tristar
- Member of the World Economic Forum's Community of CFOs & the Community of Industry Strategy Officers

Strong business management with deep operational expertise

Leaders are incentivized and empowered to drive their businesses' individual strategies and roadmaps



Hassan El-Houry
Chairman, Menzies

- Chairs Menzies Aviation, overseeing governance, strategy, execution, & stakeholder relationships
- Formerly NAS Group CEO, expanded NAS into Africa, South Asia, & the Middle East
- On boards of United Projects Co., Royal Aviation, & National Real Estate Company
- On advisory boards for the Center for Leadership at University of Colorado-Boulder, the Wharton EMEA, and Aviation Services Association
- Regular participant at the annual world economic forum meetings in Davos
- MBA from Wharton; Bachelor's degree from the American University of Beirut



Philipp Joeinig
CEO, Menzies

- Menzies Aviation's CEO since June 2019; previously served as Executive Chairman & Non-Executive Director within Menzies
- Before joining Menzies, spent six years as a management consultant and later held various executive roles at Swissport International over a decade
- Under Joeinig's leadership, Menzies Aviation has become a prominent global service partner, operating in 265+ airports across 55+ countries with 45,000 employees



Eugene Mayne
CEO, Tristar

- Founder & Group Chief Executive of Tristar
- Founded the company in 1998 with three used trucks & built the company into a global integrated energy logistics provider
- Over 40 years of professional experience in the UAE; 22 years with Caltex Petroleum Corporation
- Consistently listed among the top 25 most influential logistics executives in the Middle East
- Sits on the board of directors of the United Nations Global Compact's local network in the UAE
- Graduate in finance from Bangalore University in India



Michel Saab
CEO, ALP

- Global Chief Executive Officer of Agility Logistics Parks
- Manages the development of ALP's properties globally, while supporting local teams & business units
- Over 30 years of experience, including working with blue-chip European telecom and real estate companies in the Middle East
- MBA from Wharton; Masters of Telecommunications from the University of Limoges; Bachelor of Science in electrical engineering from the University of Saint Joseph

Owned & Operated Businesses

- Menzies
- Tristar
- Logistics Parks
- Other businesses





Menzies

The world's largest aviation services company by countries of operation



Ownership: **Unlisted**
100%

Acquisition:
2022: Acquisition of 100% of John Menzies PLC by Agility

Global Operations

+ 45,000	Employees
+ 265	Airports
+ 55	Countries of Operation
+ 1.3 M	Aircraft turns per year
+ 2 M	Air cargo tons per year
+ 3.2 M	Fueling turns per year
+ 500	Customers (airlines)

Key figures

Key financials

2023 | USD

\$2,166 M
Revenue

\$318 M
EBITDA

15%
EBITDA Margin

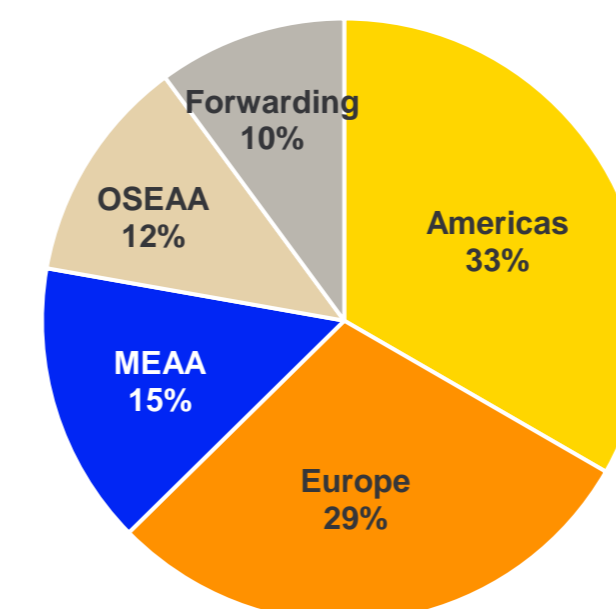
Scale globally

Top 1
By number of countries

Top 2
By number of airports

Top 3
By revenues

Revenue breakdown 2023 ⁽¹⁾



Service offering

Ground Handling Services
Full suite of passenger and ramp activities to aircraft on the ground

Aviation Fueling Services
Fuel farm & hydrant system management, into plane fueling, technical services, fuel logistics, fleet management

Cargo Handling & Warehousing
Full-service cargo handling operator and international cargo forwarder

Executive Services
Airport lounges, private jets services, VIP passenger services

Freight Forwarding Solutions
Wholesale and niche freight forwarding services, management of cargo shipments

Tristar



Number 1 fuel supplier to the UN; integrated liquid logistics solutions provider to the energy industry globally

Ownership: **Unlisted**
65%

Recent M&A:
2022: acquired 51% of
Aquarius Energy (HG Storage)

Global Operations

2,400 Employees

29 Countries of operations

80+ Operated fuel sites

2,000+ Transport assets

35 Vessels

200+ Customers

Key figures

Key financials

2023 | USD

\$1,096 M
Revenue

\$218 M
EBITDA

20%
EBITDA Margin

Diversified clients


 Oil and Gas


 Chemicals

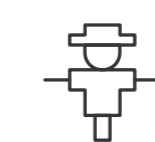
 Governmental
Organization


 Construction


Service offering

 **Road Transport and
Warehousing**
Surface transport, aviation
fuel, in-port bunkering,
storage and distribution

 **Maritime Logistics**
LNG and LPG, dry bulk
commodities, coastal
bunkering, river transport

 **Fuel Farms**
Clean petroleum products,
industrial chemicals, crude
oil, black oil

 **Remote Fuels**
Fuel stations

 **Commercial Fuels**
Fuel and lubricants, retail,
distribution, commercial
aviation services

Agility Logistics Parks

1st EDGE Advanced Warehouses in MENA and West Africa; leading private owner and operator of warehousing and light-industrial parks across Middle East, Africa and South Asia

Ownership: **Unlisted**
100%

Global Operations

680,000 Sqm Warehousing

3.65 M Sqm Industrial land

17 Locations

7 Countries

+ 50 Customers (tenants)

+ 100 Employees

Key figures

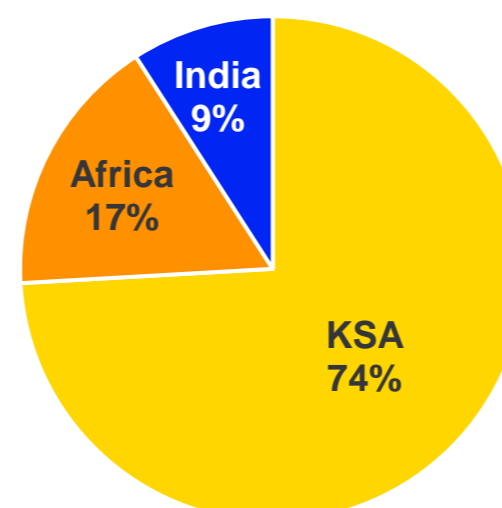
Key financials

2023 | USD


\$46 M
Revenue

\$30 M
EBITDA
(excluding \$44 M of change in fair value of investment properties)


Warehousing (sqm)




Diversified clients


 Multinational and local retailers

 FMCG manufacturers and distributors

 Food and beverage companies


 Light industrial manufacturers

 Automobile manufacturers and distributors


 Oil and gas service Providers


 Logistics companies

Service offering

 Ready-built warehouses and light industrial units

 Built-to-suit facilities

 Open yards

 24/7 Facilities management services

Other owned and operated businesses

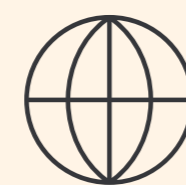
GCC Services

Remote site services, integrated facilities management, labor supply, utilities & environmental services

100% Ownership

HQ: Dubai

Europe, Africa, Middle East & Oceania



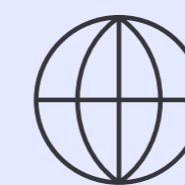
Shipa

Digital logistics platform for international shipping, e-commerce logistics, last mile deliveries

100% Ownership

HQ: Dubai

Worldwide



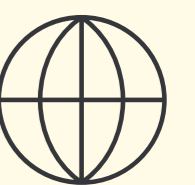
Agility Defence & Government Services

Diversified logistics services for governments, relief groups, and defense forces

100% Ownership

HQ: Washington D.C.

Africa, Middle East, Europe, United States



Investments

- DSV
- Reem Mall
- Other Investments





Agility Global



DSV



Top 3 global leader in freight forwarding, supply chain solutions and road transportation

HQ:
Hedehusene, Denmark

Ownership:
9%

Listing:
Nasdaq Copenhagen

Credit Rating:
A3 (Stable)
by Moody's
A- (Stable)
by S&P

Shareholding:
One of largest
shareholders

Share price

1,120 DKK

March 27th, 2024

1,418 DKK

+27%

Consensus target ⁽⁴⁾

Global Operations

(not consolidated in Agility Global)

+ 75,000

Employees

+ 1,600

Offices & logistics facilities

+ 80

Countries

Key figures ⁽¹⁾

Key financials & performance

2023 | USD ⁽²⁾

\$21.9 B

Revenue

\$3.3 B

EBITDA

15.3%

EBITDA Margin

+21%

Earnings per share CAGR
2014-2023 ⁽³⁾

10-15%

Of net profit targeted as annual
dividend pay-out ratio

Global operations

Top 3

Global Third-Party
Logistics Provider

Accretive M&A Track Record

2021



2019



2016



Service offering



Air & Sea

A global network



Road

Overland transport
in Europe, North
America, Middle East
and south Africa



Solutions

Contract logistics
services worldwide

Reem Mall

E-commerce enabled mega-mall on Reem Island, Abu Dhabi



Location:

Reem Island,
Abu Dhabi

Ownership:

20%

Soft Opening:

February 2023

Operations

(not consolidated in Agility)

400 Retail units

80 F&B units

23,000 square feet Logistics hub

Largest indoor snow park in UAE

Key figures

Key performance

2023

2M square feet
Leasable Space

73%
Occupancy ⁽¹⁾

Key anchor customers

ZARA

bloomingdales
Beauty

MARINA
HOME

SNOW ABU DHABI
سنو أبوظبي

centrepoint

VOX
سينما

SEPHORA

DANUBE
HOME

FitnGlam

Virgin
Carrefour

Sharaf DG

EATALY
اليتاليست

homecentre

Digital Innovation Program



Aggregated app
Enabling consumers to shop and experience the mall digitally, as well as in-person



E-commerce & last mile logistics
Enabling retailers to deliver via store to door



Data science
Pioneering customer behavior comprehension for retailers and SMEs with Reem Retailer Data Science Platform, providing unparalleled customer insight



Digital showroom
Providing physical space for retailers to showcase products and build demand, offline and online

Other investments

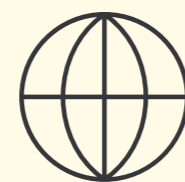
GWC

Qatar's leading provider of logistics & supply chain solutions

25% Stake

Listed in Qatar;
ticker <GWCS>

Qatar



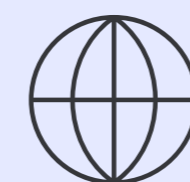
NREC

Real estate and investment company with a portfolio located in the Middle East and North Africa

20% Stake

Listed in Kuwait;
ticker <NREC>

Middle East
& North Africa



Technology Ventures

Investments in emerging tech companies

Minority Stakes

HQ: Multiple

North America, South America, Middle East and Africa, Europe, Asia

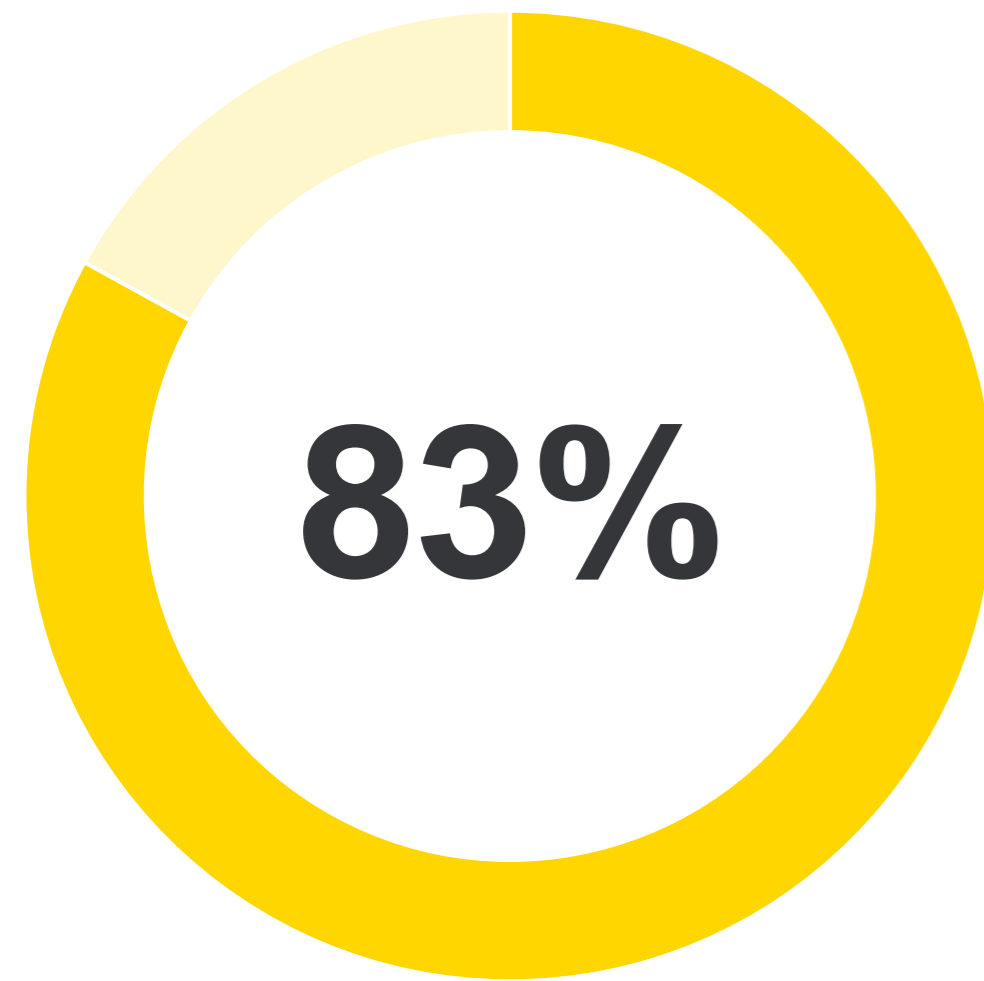


ESG Commitments



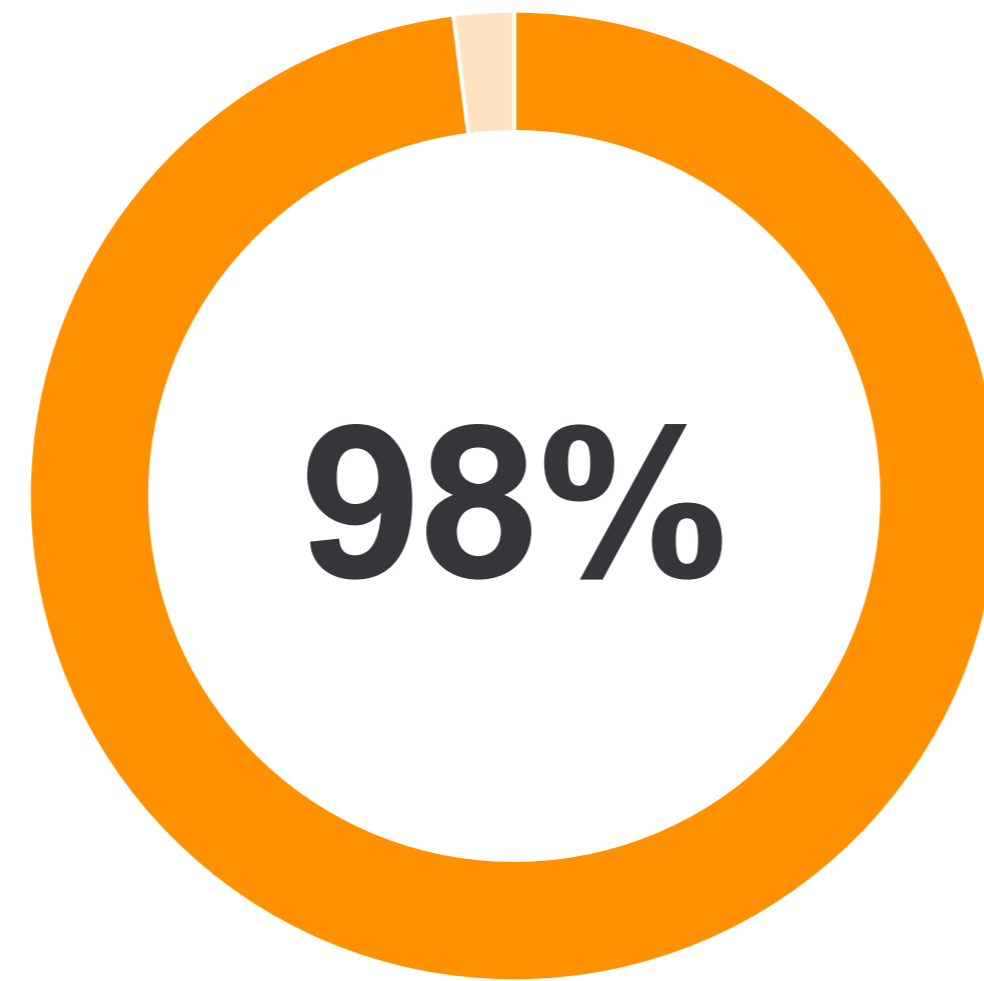
Agility Global is deeply committed to ESG

Group-wide focus on ESG due diligence, climate action, fair labor, health and safety, diversity and inclusion, and community investment



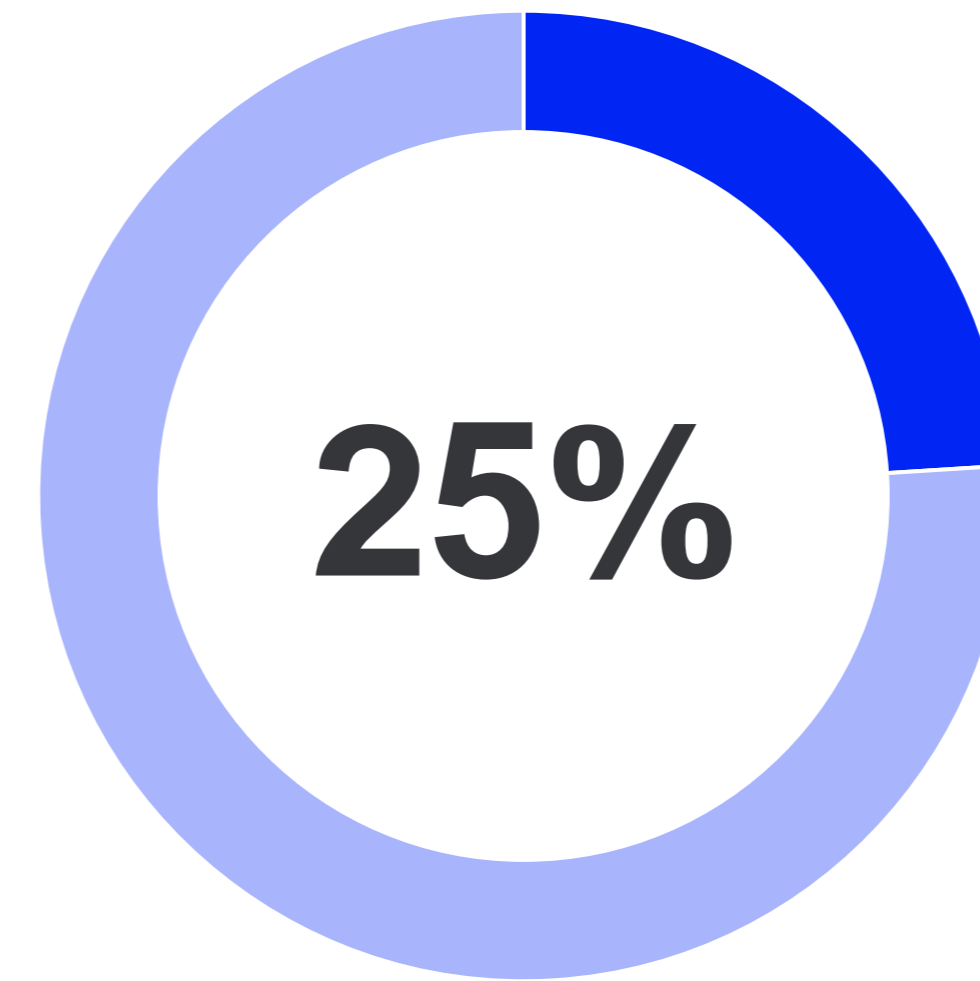
Environment

83% of businesses by revenue have committed to net zero (Menzies & Tristar)



Responsible Operations

Strong culture of safety across businesses; 98% of eligible employees received required HSE training. Focus on fair labor practices



Diversity

25% of all employees are women; 20% female representation on Board. Emphasis on digital skilling for girls as part of our community outreach



Community

Around 5,000 young people's education supported every year globally; 50% females. Long-term charity partnerships

With each business following its own ESG roadmap

Based on its sector and geographical priorities



Owned and Operated Businesses

Material Investment

Environment

Menzies

- Net-zero across all 3 scopes by 2045
- 25% of global motorised GSE to be electric by 2025
- Signatory of Clean Skies for Tomorrow to accelerate sustainable aviation fuels

Tristar

- Reducing carbon footprint by 30,000 tons of CO2 a year, through solar installation, tree planting, fleet electrification, & more
- Supporting the UAE to achieve its net zero commitment by 2050
- First Mover Coalition founding member

ALP

- Saudi Arabia and Cote D'Ivoire logistics parks received first EDGE Advanced green building certification for warehousing facilities in MENA and West Africa; demonstrating at least 40% more energy efficiency relative to market

DSV

- EcoVadis Platinum
- MCSI AA ESG rating
- Carbon Neutral by 2050 for scopes 1,2 & 3 emissions
- Certified as a 2021 Nasdaq ESG Transparency Partner

Social

- Diversity Targets aligned with IATA's 25by2025 campaign of 25% of senior management roles filled by women by 2025; 40% of middle management by 2033
- Signatory of the Women's Empowerment Principles
- Partnership with Tent to provide reemployment opportunities for refugees

- Signatory of Neptune Declaration to protect seafarers and seafarer rights
- Signatory of the Women's Empowerment Principles
- 3,500+ children's education supported in South Sudan and Kenya
- Strong emphasis on health and safety; 14 times award winner of a RoSPA

- Committed to UN Women's Empowerment Principles
- Vocational training and digital skills training for young people in Cote D'Ivoire, Ghana, Saudi Arabia, Egypt

- Working towards a target of 40% female representation at Executive Management levels in large Danish companies within the DSV Group in 2030

Governance

- 3-tiers governance (Shareholder, Board of Directors, Management) to ensure checks-and-balances
- 2 independent directors
- Whistle-blower reporting

- Board, Operational and Audit committees in place
- Anti-corruption training for employees
- Annual sustainability report published since 2010

- 95+% employees trained on HSE, fair labor, anti-corruption
- Whistleblower reporting

- ISO Management System Certification
- Board, Nomination, Remuneration and Audit committees in place

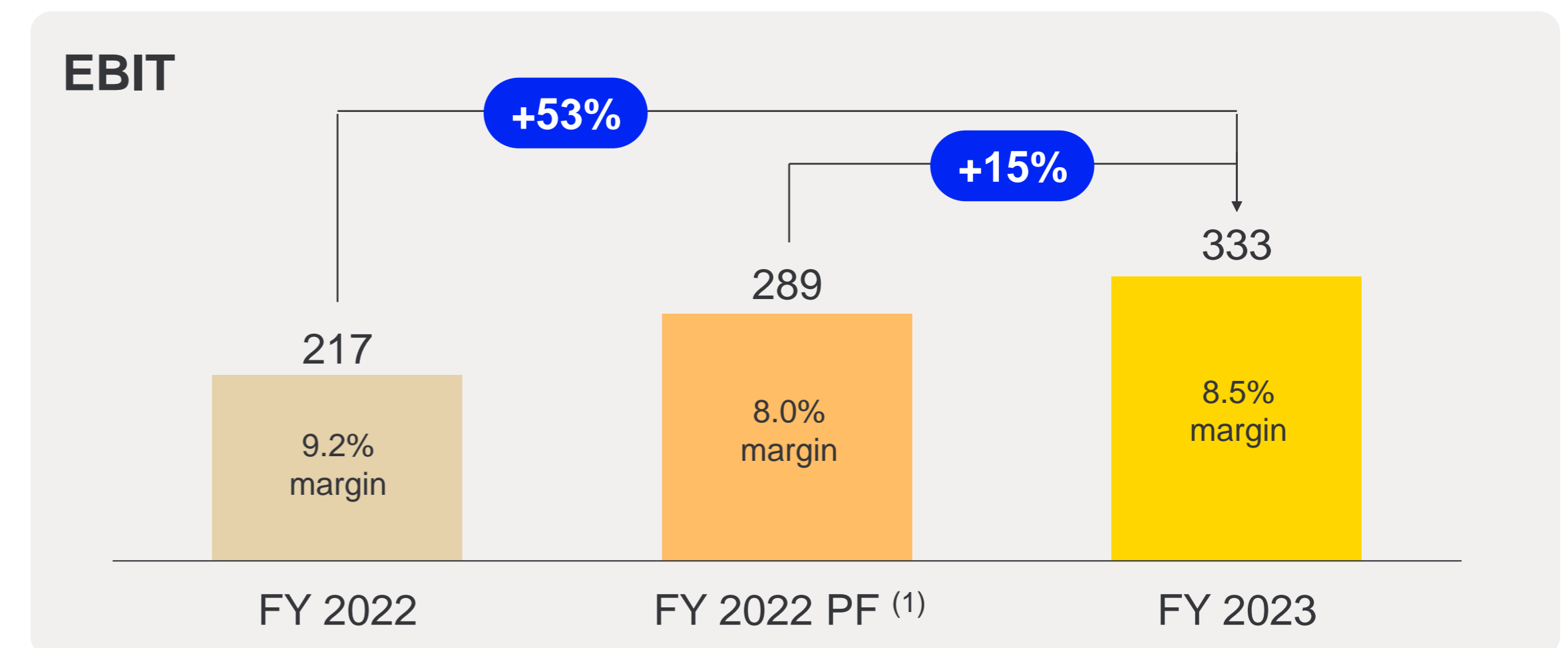
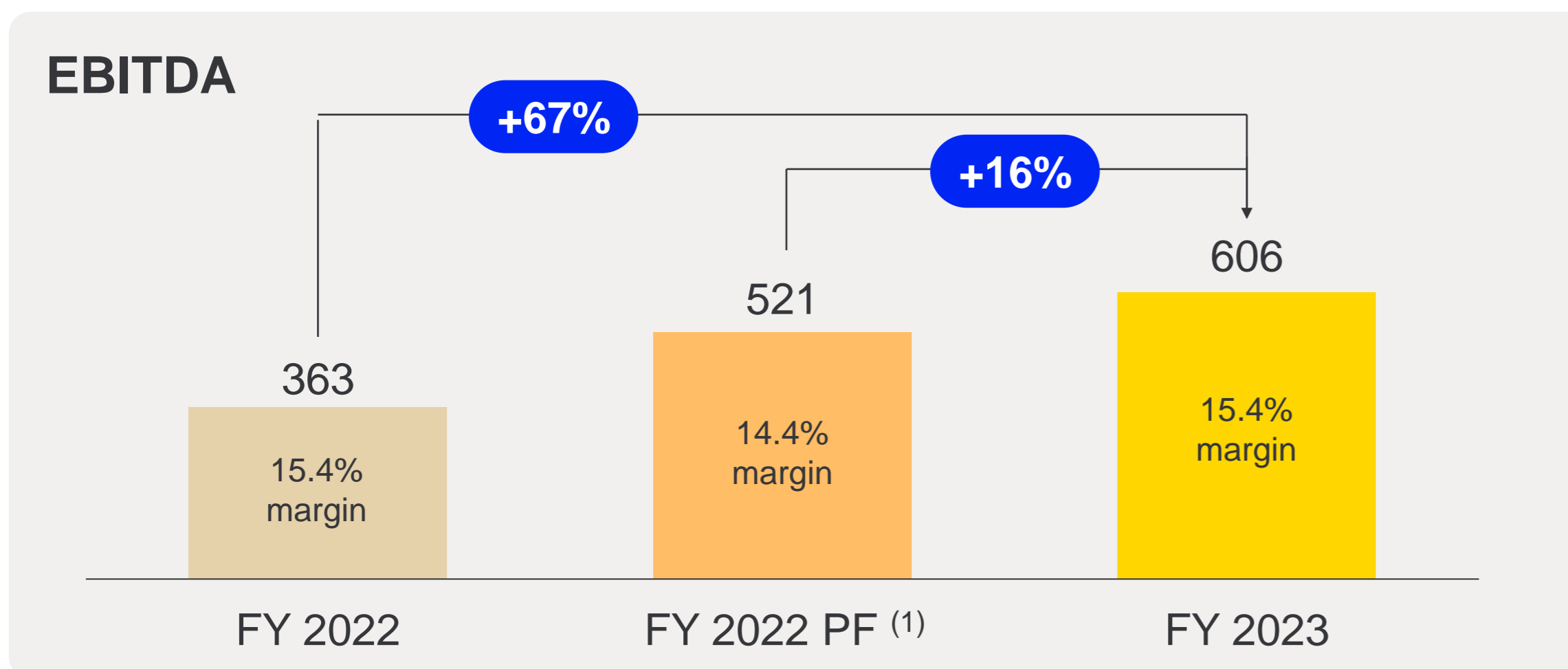
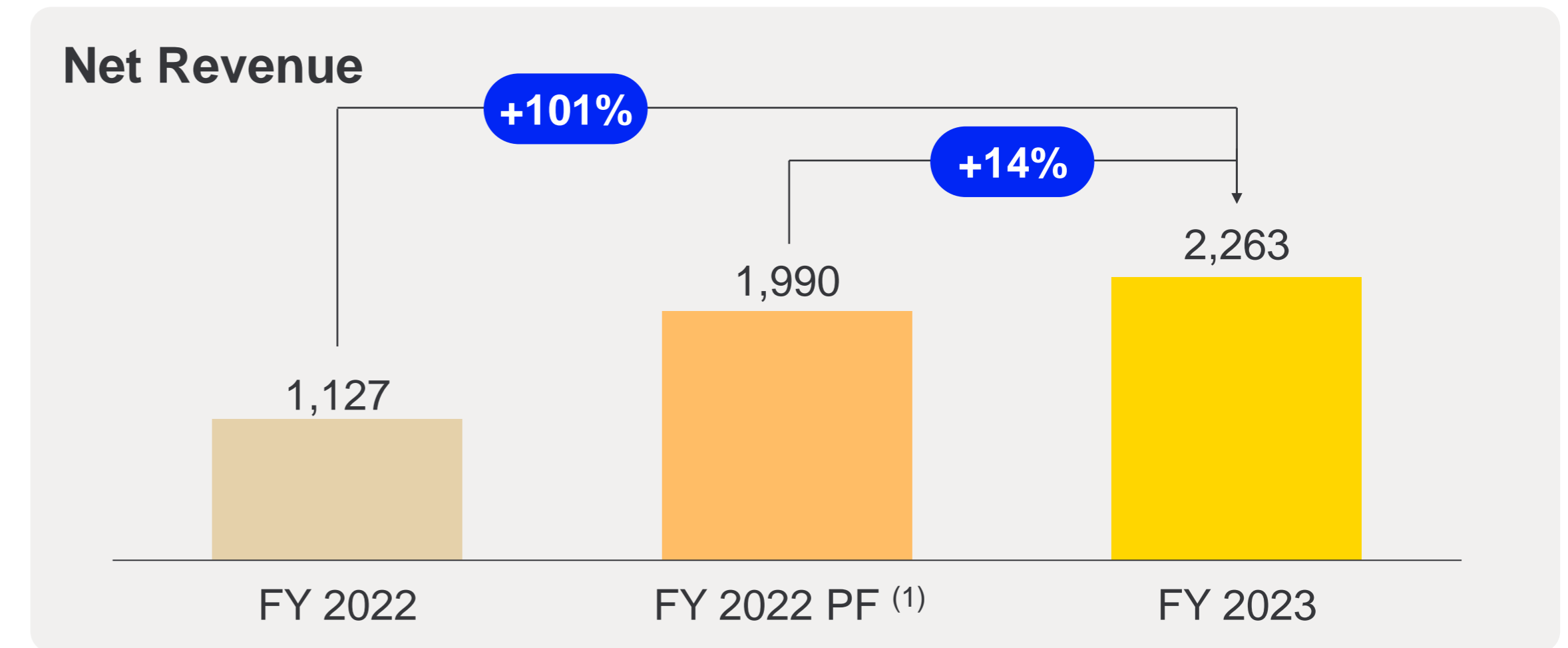
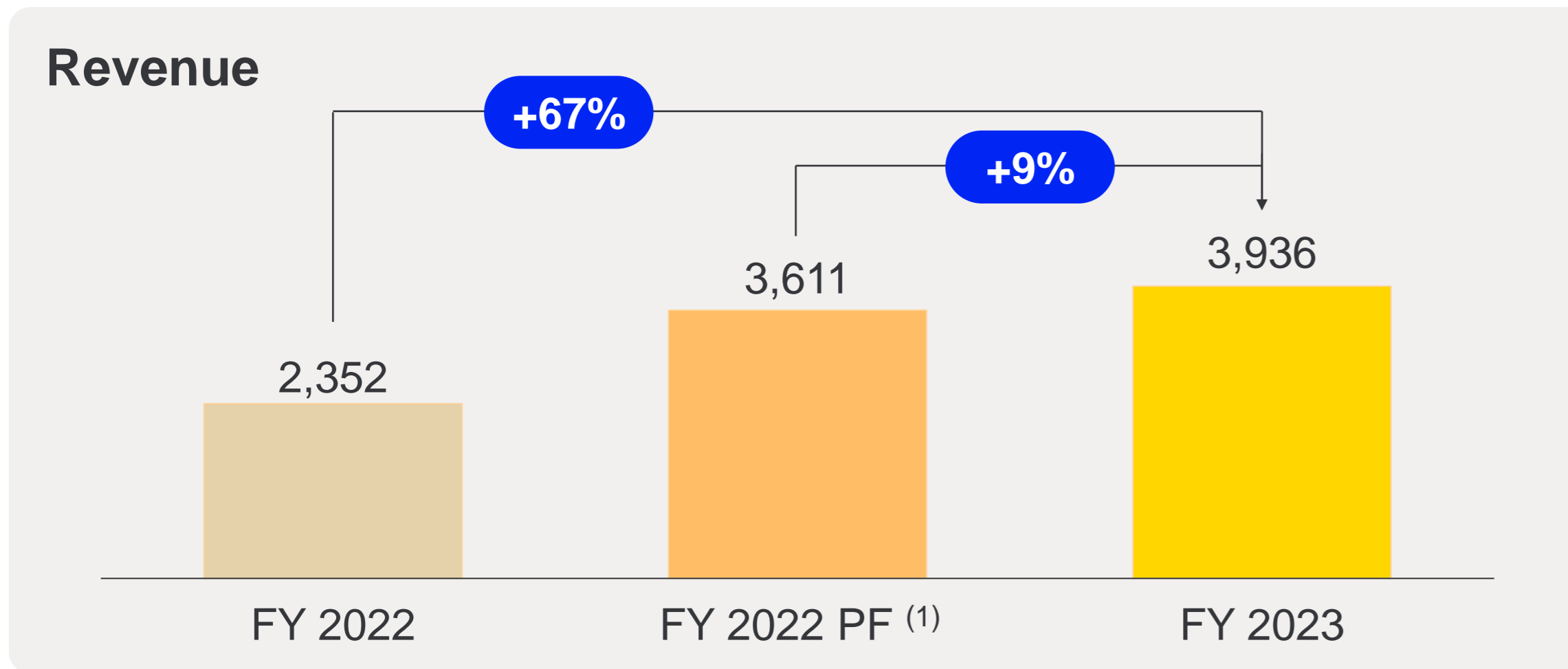
Financial Highlights



Income statement (in USD millions)



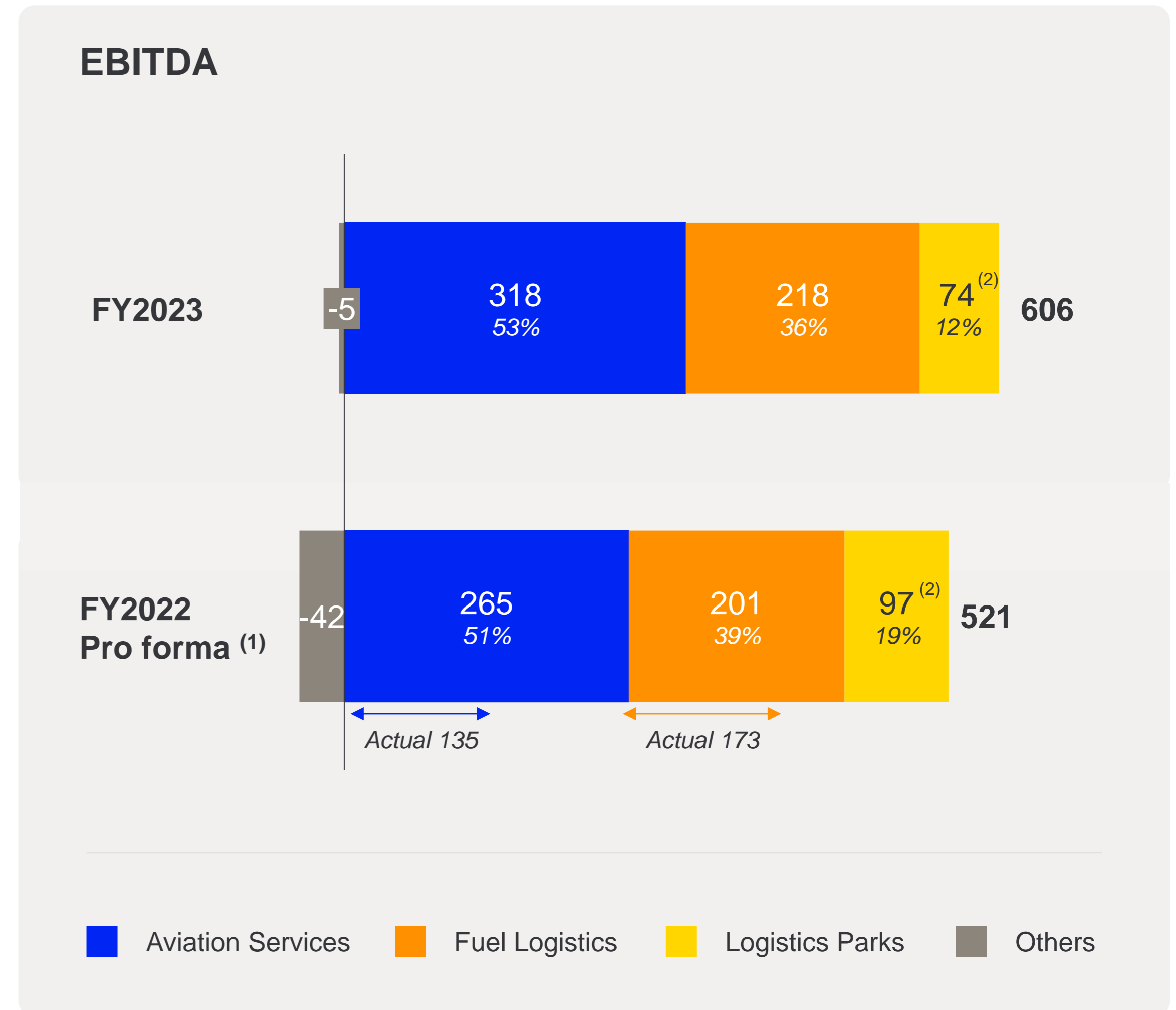
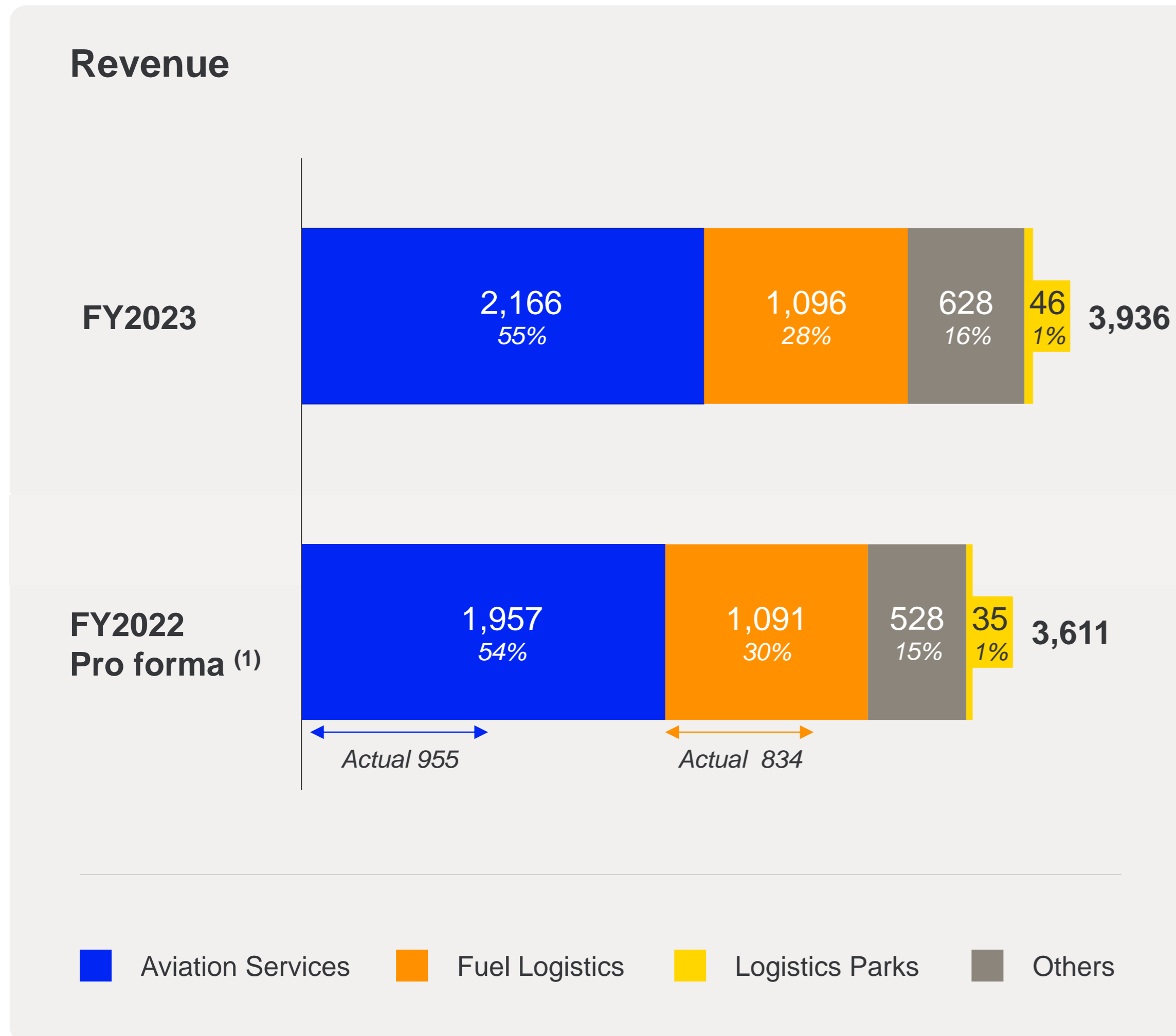
Solid operational performance and growth across all businesses



Financial performance by segment (in USD millions)



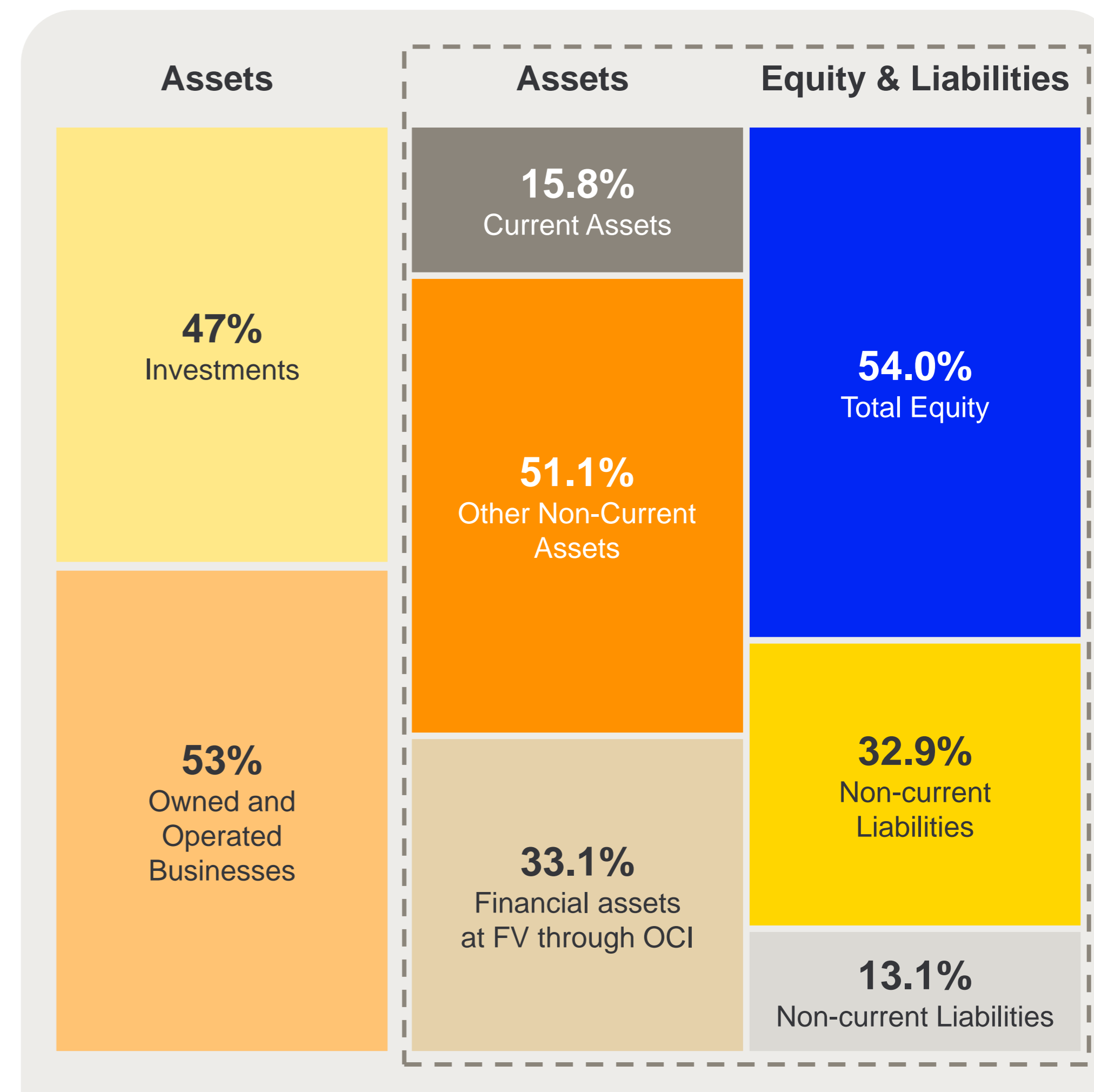
Every segment is pursuing its own growth strategy



Proforma balance sheet at listing (in USD millions)

Strong asset and equity base to support future growth plan

Balance sheet	Pro forma at listing ⁽¹⁾
Current assets	1,668
Financials assets at FV through OCI	3,505
Non-Current assets	5,416
Total assets	10,590
Current liabilities	1,382
Non-current liabilities	3,488
Total liabilities	4,869
Equity attributable to Shareholders	5,328
Non-controlling interests	392
Total Equity	5,720



Net debt (in USD millions)

<i>in USD million</i>	Dec-23 (carve-out)	At listing (pro forma)
Interest-bearing loans (pre-IFRS)	3,218	3,218
Lease liability (current & non-current)	540	540
Total debt post-IFRS	3,758	3,758
Minus cash & cash equivalents	(565)	(569)
Net debt	3,193	3,188



Main financial debt components USD (millions)

Funded collar on DSV Shares ⁽¹⁾	2,424
Businesses own external financing ⁽²⁾	794
Total interest-bearing loans (pre-IFRS)	3,218

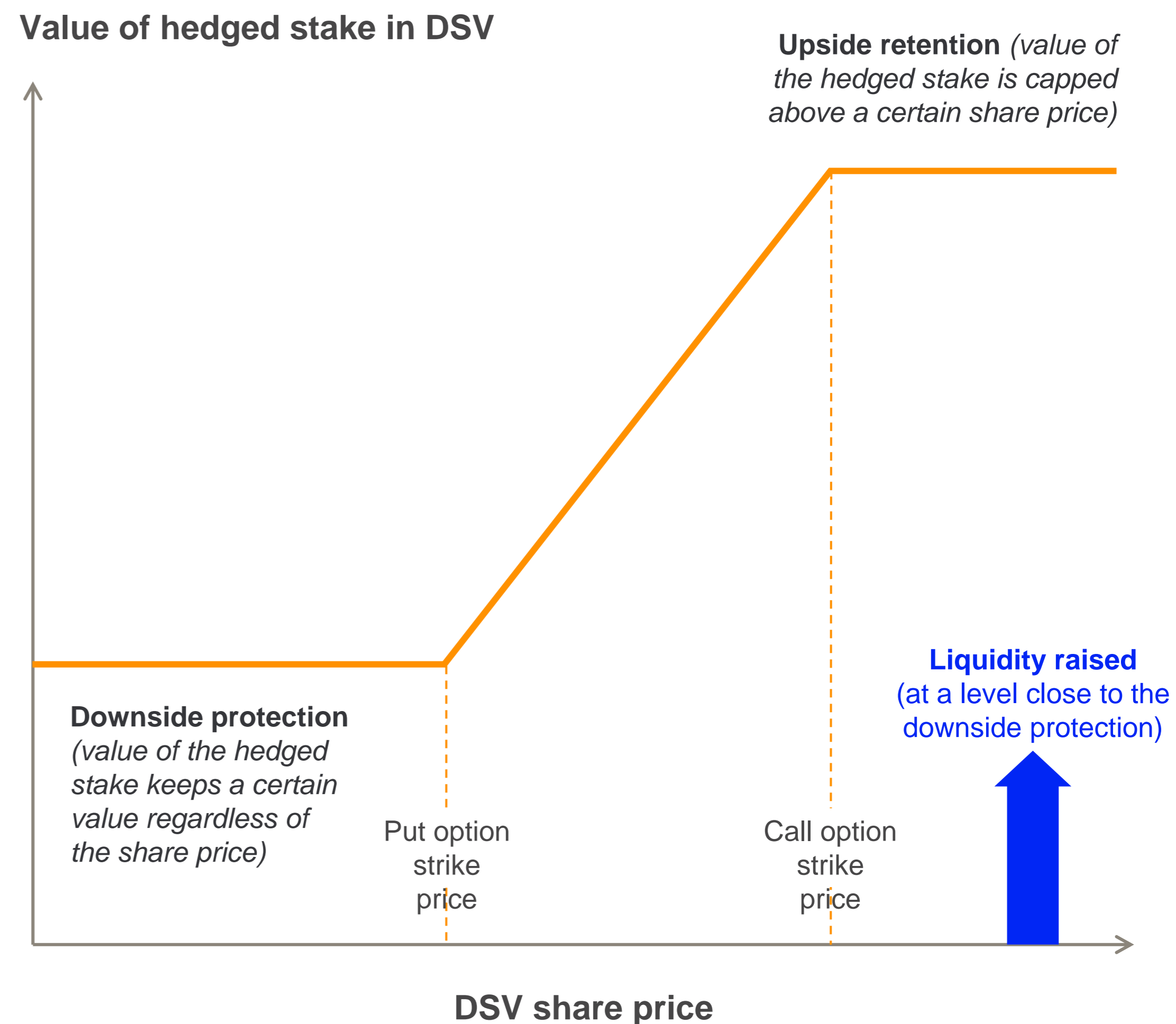
Main changes between audited carve-out accounts FY2023 and Pro Forma at listing:

- Recapitalization in Q1-2024 to eliminate all outstanding intercompany with Agility KSCP (\$3.2 B)
- Impact from Q1-2024 results not included in the pro forma

Net debt – focus on funded collar (in USD millions)

De-risking the capital structure with cheaper financing and hedging of the DSV stake

- Two equity collar agreements entered with major international banks in March and July 2023 for a respective **duration of 3 and 4 years**
- The size executed represents a total of **14 M shares** of DSV (73% of its total stake)
- Allows Agility Global to draw down a gross amount of **EUR 2.2 B debt** of relatively cheaper liquidity ⁽¹⁾
- Interests were **fully prepaid in 2023**, there is no cash outflows from interest expenses in the next 3-4 years
- The protection from the put and call option will give Agility Global a reasonable protection while benefiting from future upside
- Agility Global has not sold any of its DSV shares as part of this hedging instrument
- This collar transaction is accounted as a fair value hedge and is reported in the financial statements at fair value through other comprehensive income



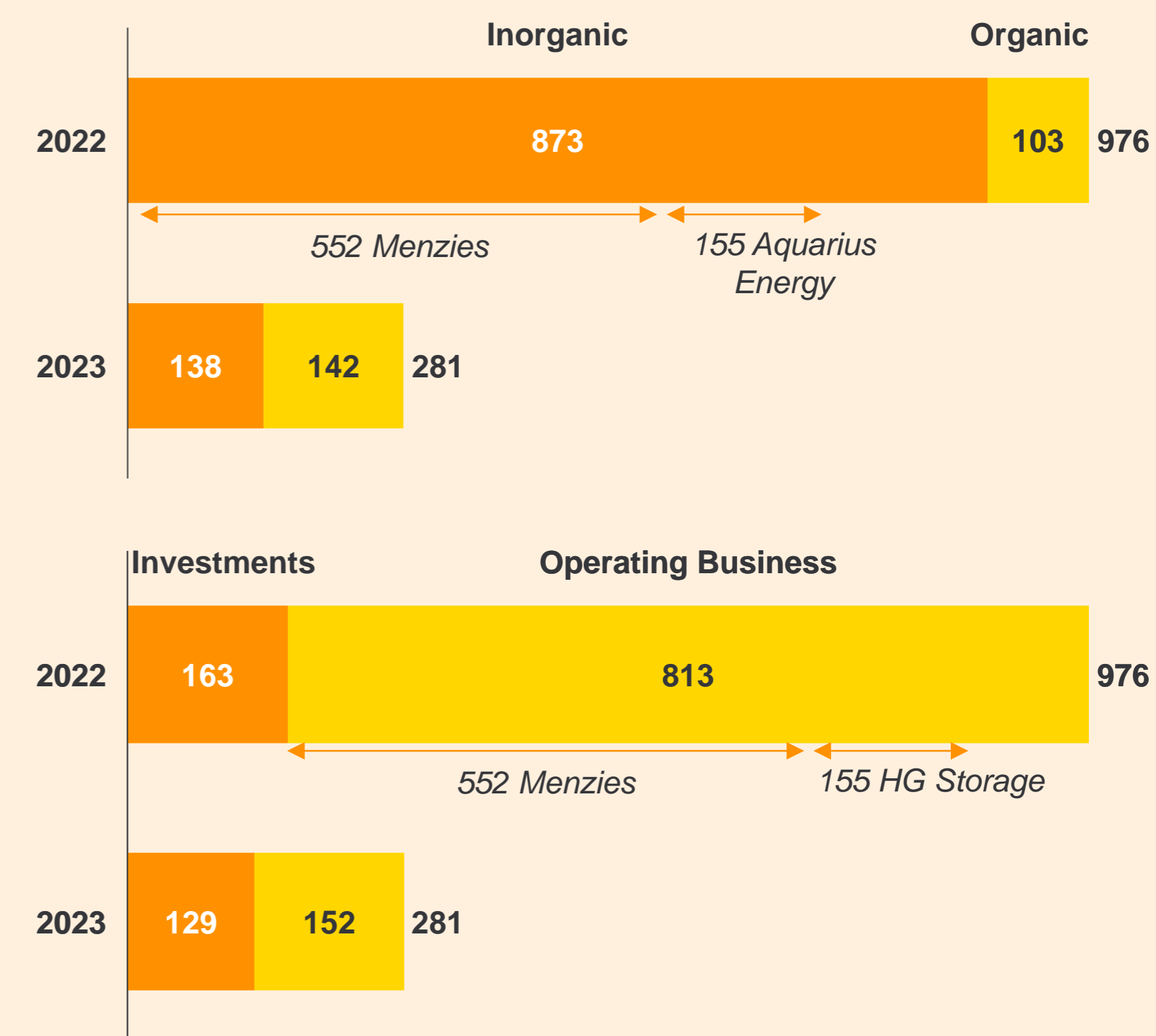
Cash flow statement (in USD millions)

Agility Global has been generating healthy cash flows and will continue to reinvest in its businesses to drive growth

Cash Flow Statement	FY 2022	FY 2023
Cash from Operating activities before changes in working capital	299	571
Changes in working capital	(98)	(15)
Other Items	(33)	(51)
Net Cash flow from operating activities	168	505

Financial Highlights	
Conversion ratio (OCF/EBITDA)	83.3%
Organic CAPEX as % of Revenue	3.6%

Capex and Investment Allocation *






Guidance



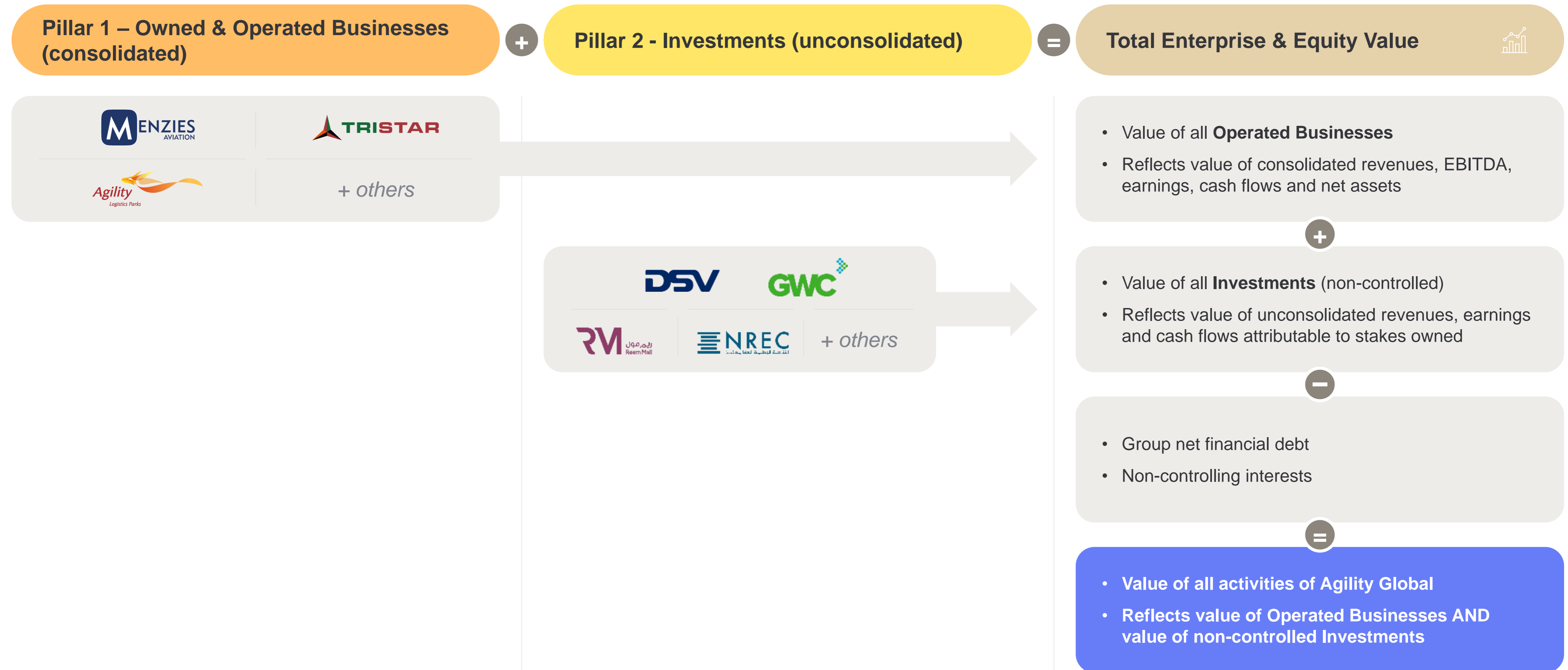
Financial guidance



Group guidance below refers to Agility Global consolidated perimeter, excluding investments

	FY2024	Mid-Term Guidance	
Agility Global consolidated	Revenue Growth	+17%	+10% p.a
	EBITDA margin (%)	13-14%	~ 15%
	Capex & Investments	\$400 M	Maintenance capex: \$80-100 M p.a. Growth capex: \$700 M cum. for 2025-2028
	Working Capital intensity ¹⁾	7%	High single-digit
	Effective Tax Rate	34%	25-30%
	Revenue Growth	+14%	+9-10% p.a
	EBITDA margin (%)	13.5%	14-15%
	Revenue Growth	+35-40%	+14-15% p.a
	EBITDA margin (%)	18-19%	15-16%
	Revenue Growth	+20%	+25% p.a
	EBITDA margin (%)	70% excl. valuation gains	80-85%, excl. valuation gains

Valuation framework



Illustrative building blocks (in USD millions)



Simplified Valuation Framework



Owned & operated Businesses (Pillar 1)

Business	FY2023 EBITDA	FY2024e EBITDA	Enterprise Value	FY2023 PF Net Debt	Agility Global Stake	Listed peers ⁽¹⁾
MENZIES AVIATION	318		[]		100%	SGS الشركة السعودية للخدمات الأرضية Saudi Ground Services Company SATS Fraport SAL CELEBI
TRISTAR	218	See financials guidance on previous slide	[]		65%	أدنوك للأمداد والخدمات ADNOC Logistics & Services ناكلات NAKILAT Bahri البحري MISC
Agility Logistics Parks	74		[]		100%	GROWTH-POINT PROPERTIES PROLOGIS mapletree logistics ctp
Others ⁽⁴⁾	(5)		[]		100%	
Total Pillar 1	606	[]	(A) []		(D) NCI: 392 ⁽²⁾	

Investments (Pillar 2)

Investment	# of shares Owned (in millions)	Spot Price	Value	Agility Global Stake	Key Valuation references
DSV	19.3	USD 163	3,147 ⁽⁵⁾	9%	Spot market value (Mar 27 th at DKK 1,122 per share)
GWC	145.1	USD 0.89	130	25%	Spot market value (Mar 31 st at QR 3.25 per share)
NREC	397.0	USD 0.33	130	20%	Spot market value (Mar 31 st at KD 0.1007 per share)
Reem Mall			712	20% ⁽³⁾	Equity + convertible loan as per 31 st December 2023
Others ⁽⁷⁾			98	-	As per book value 31 st December 2023
Total Pillar 2			(B) 4,217	-	

Total Agility Global

(C) 3,188 ⁽⁶⁾

Dividend policy

Agility Global expects to pay semi-annual dividends

Dividend Policy



- ➔ **Throughout 2024, Agility Global intends to pay shareholders a dividend of \$130 M**
 - \$65 M within one month of listing; \$65 M six months later
 - Such dividends to cover both financial performances of full-year 2023 and first-half 2024
 - The payment of 2024 dividends will remain subject to Board recommendation and shareholders' approval
- ➔ **Starting 2025 and onwards, Agility Global intends to pay a significant portion of its free cash flow in the form of a semi-annual dividend**
 - Subject to company outlook, financial performance, investments / M&A objectives and capital structure / leverage position, and subject to Board of Directors recommendation and shareholders' approval
 - Dividends to be paid **in April**, for the 6-month financial performance ending 31 December; and **in October**, for the 6-month financial performance ending 30 June

Summary



Key investment highlights

Agility Global is one of the most exciting growth stories in the region

Diversified portfolio of **high value assets** positioned in growing sectors driven by structural macro-trends

Proven **organizational model**, with strong governance to drive value

Led by an **experienced and entrepreneurial management team** with a distinguished track record focused on value creation and paying a steady dividend yield

Replicable **value creation approach** built on active portfolio management; acquiring, developing and monetizing businesses

Committed to ESG best-practices focused on governance, climate, social impact, and transparency

Healthy balance sheet and strong asset base; focused on growing shareholder value and returns

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