### Agility Earnings Call Presentation

Q3 2020 Results



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## Agenda



- 1 Financial Highlights
- 2 Business Segments
- 3 Q&A





## Financial Highlights



### **Highlights Nine Months 2020**



### **Agility**



### **Global Integrated Logistics**



#### **Infrastructure**



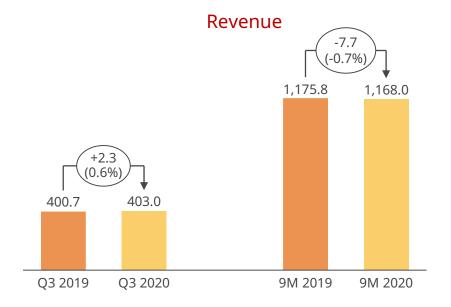
- Early and decisive measures taken to contain costs and preserve cash
- Well positioned to navigate through changing environment
- Technology remains a strategic priority for the group.

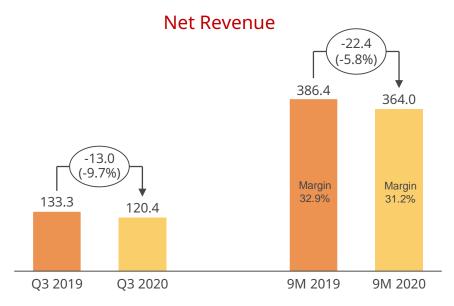
- Strong Air Freight performance driven by increased demand for exceptional shipments related to the Life Sciences vertical
- Strong growth in Contract Logistics
- Sharp focus on containing costs and operational efficiency

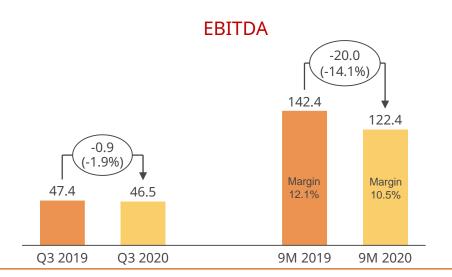
- Agility Logistics Parks (ALP) and Tristar reported good results
- Other entities are still impacted by COVID- 19 but are recovering each at a different pace

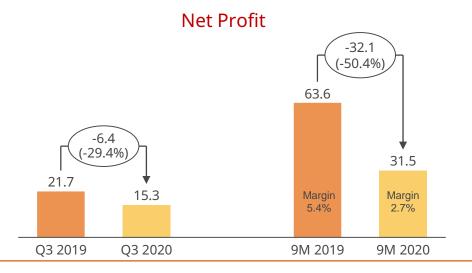
# **Group Financial Performance KD Mn**











### **Agility Financial Performance 9M 2020 KD MIn**



-14.1%

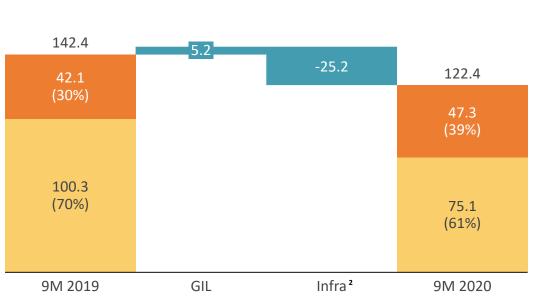
#### **Revenue contribution by Business Group**

## -12.6%



-25.1%





- GIL revenue increase was driven by strong results in Air Freight and **Contract Logistics**
- Part of the Infra entities witnessing impact of Covid-19

- GIL introduced a range of cost reduction measures to ensure EBITDA resilience
- Infra decline coming from businesses operating in industries that were impacted by Covid-19

<sup>&</sup>lt;sup>1</sup> Includes Eliminations

<sup>&</sup>lt;sup>2</sup> Includes Corporate Adjustments

# Balance Sheet KD Mn



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Balance sheet	9M 2020	9M 2019	Variance	%
Current assets	614.4	579.6	34.8	6.0%
Non-Current assets	1,595.0	1,416.4	178.6	12.6%
Total assets	2,209.4	1,995.9	213.4	10.7%
Current liabilities	529.8	505.5	24.3	4.8%
Non-current liabilities	516.0	387.3	128.7	33.2%
Total liabilities	1,045.8	892.8	153.1	17.1%
Shareholders' equity	1,116.6	1,050.1	66.5	6.3%

### Highlights

Net Debt <sup>1</sup>	173.9	148.3
Net Debt <sup>1</sup> / EBITDA <sup>2</sup>	1.4X	0.9X
1 Fuel diag Lago liebilities		

- Controlled debt levels with the ability to leverage future growth
- Committed to our stakeholders:
  - Shareholders
  - Banks
  - Internal Businesses

Consistently maintaining a strong balance sheet

<sup>&</sup>lt;sup>1</sup> Excluding Lease liabilities

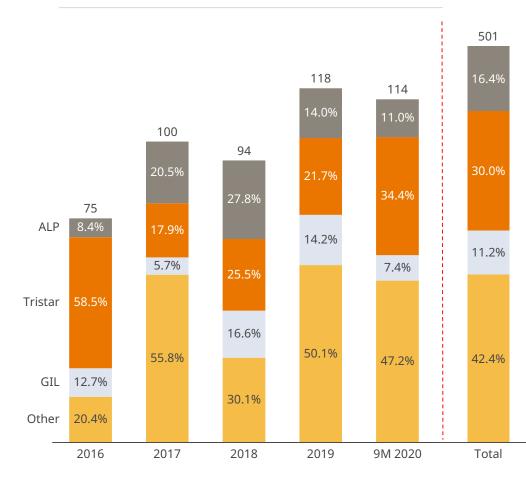
<sup>&</sup>lt;sup>2</sup> Pre IFRS16

# Statement of Cash Flows KD Mn

Cash Flow Statement	9M 2020	9M 2019	Variance	%	
Cash from Operating activities before changes in working capital	127.3	145.3	-18.0	-12.4%	
Changes in working capital	4.7	-28.2	32.9	116.6%	
Other Items	-16.8	-19.0	2.2	-11.7%	
Net Cash flow from operating activities	115.2	98.1	17.1	17.5%	
CAPEX + Investments	-114.4	-89.0	-25.4	28.5%	
Net Cash flow from investing activities	-115.2	-88.1	-27.0	30.7%	
Free Cash Flow	0	9.9	-9.9	-99.8%	
Highlights					

# Agility

### **Capex Allocation**



CAPEX as % of Revenue	9.8%	7.6%
Conversion ratio (OCF/EBITDA)	94.1%	68.9%

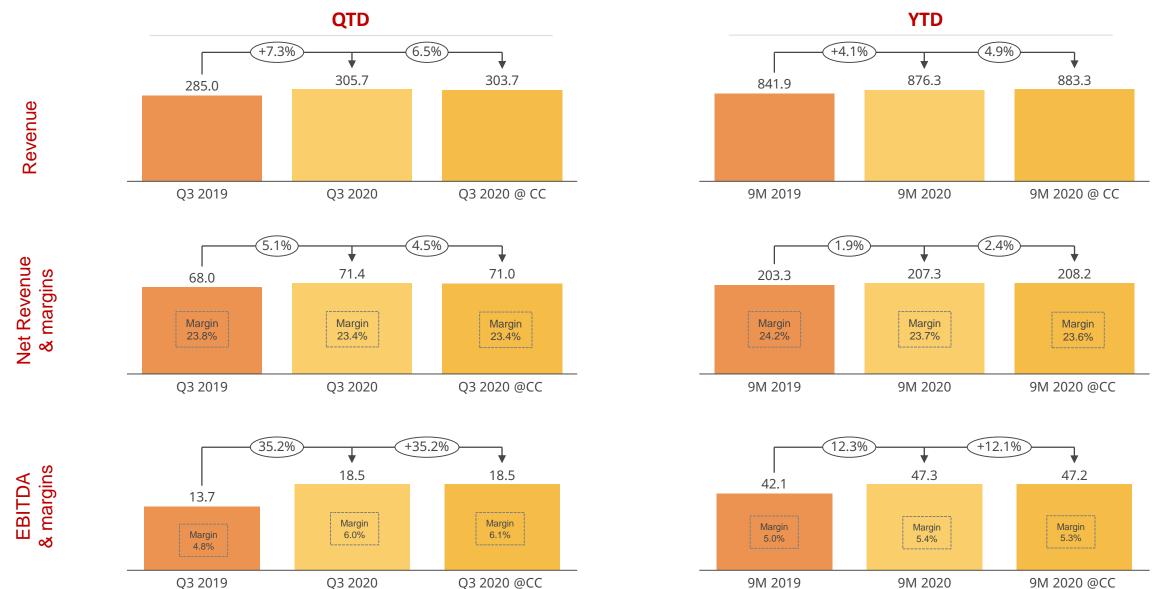


# **Business Segments**



# GIL Financial Performance 9M 2020 KD Mn

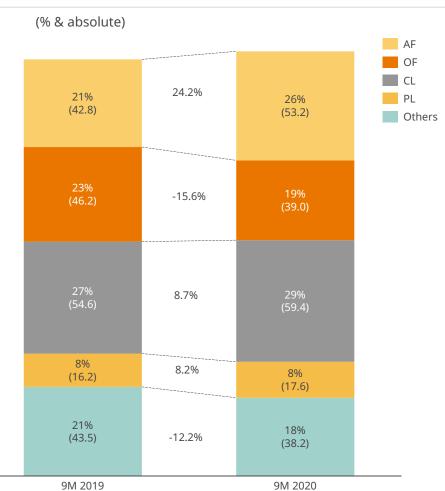




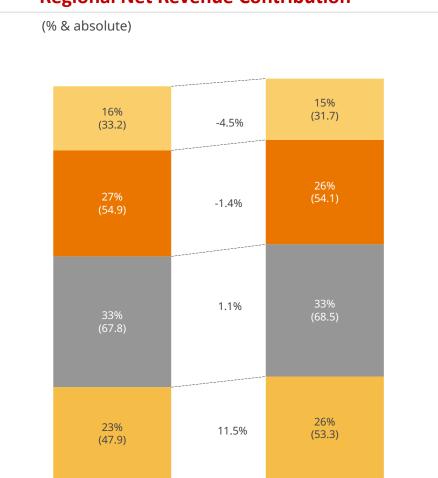
### GIL Product Performance KD Mn



#### **Product Net Revenue Contribution**



### **Regional Net Revenue Contribution**



9M 2020

9M 2019

AME

EUR

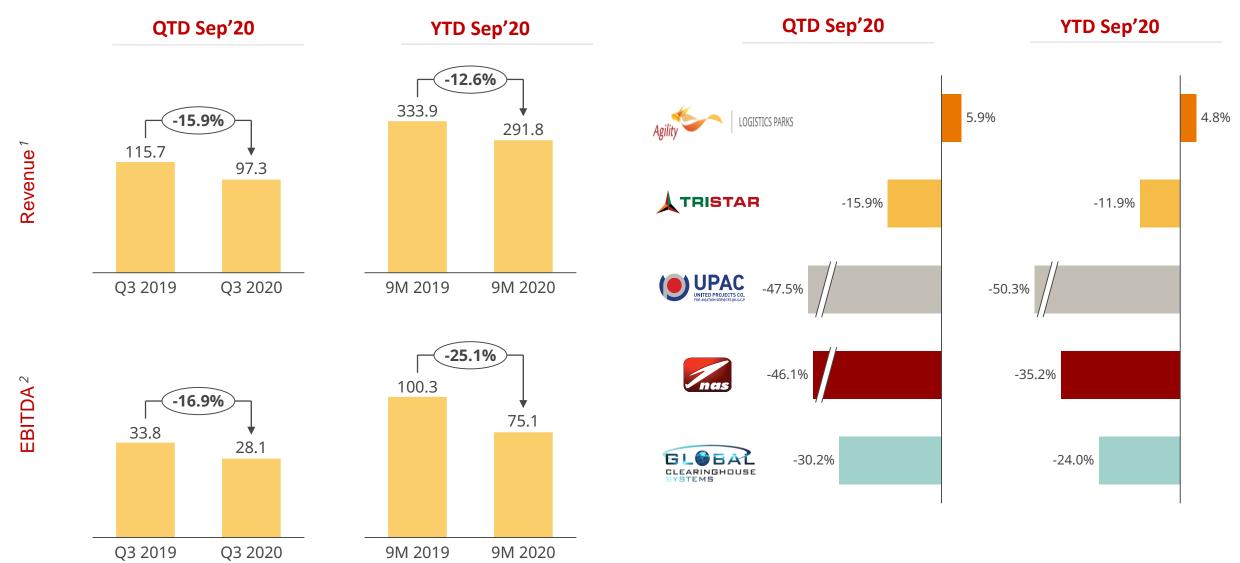
ASP

MEA

--- Growth

### Infrastructure Group Financial Performance **KD Mn**





<sup>&</sup>lt;sup>1</sup> Includes Eliminations

<sup>&</sup>lt;sup>2</sup> Excludes Corporate and Adjustments



## **Q&A Session**