



8 signs your Agility investment is paying off

The DSV deal affirms Agility's global strategy and execution; positions the company for its next chapter of growth.

1 Profits

Agility profits from the DSV deal total \$3B



2 Future Growth

With a \$4.7B* stake, Agility is the 2nd largest investor in the world's 3rd largest freight forwarder

* End of Q3 2021



3 Cash Flow

Estimated \$200+M* yearly from DSV dividends and potential participation in share buybacks

* Based on management estimates and historical trends



4 Agility's Stake in DSV

Up 15% since deal announced

\$4.7B

Value of shares end of Q3 2021

\$4.1B

Value of shares as of deal announcement



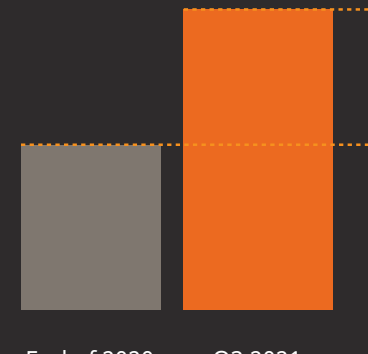
5 Equity

Shareholder equity has increased by \$3B

\$6.8B

\$3.8B

\$3B ↑



6 Shareholder Value

Grew five-fold in last decade and 50x* since privatization (1997)

* Based on estimates of average market capitalization for the three years pre-privatization

Growth
(Share Price Appreciation + Dividends)

\$7B
5x

Since 2011

\$9B
50x

Since privatization*

Of which, cash dividends paid

\$880M

Since 2011

\$1.9B

Since privatization

Internal Rate of Return (IRR)

24%

Since 2011

25%

Since privatization*

7 Returns

\$10,000 dollars invested 10 years ago would be \$50,000 today

If you invested \$10,000 in...

2011

2021

1997

2021

\$10,000

\$10,000

500%+

\$50,000

\$10,000

\$10,000

5,000%

\$500,000

8 Market Performance

Agility has outperformed the average return of the companies in the Kuwait Premier Market Index by 2.6x*

* Based on internal calculations and available market data; date range reviewed is from 2011 to end of October 2021.

Market Capitalization



Agility Kuwait Premier Market Companies

Internal Rate of Return (IRR)

24%

9%

Average of Kuwait Premier Market Companies

Agility



Creating shareholder value, responsibly.
Yesterday. Today. Tomorrow.



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